

# Job block concept in two stage specially structured Flow shop scheduling to minimize the total waiting time of jobs

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**Abstract-**The present paper studies job block concept in specially structured two stage flow shop scheduling in which processing times are associated with respective probabilities. It is assumed that the maximum of expected times on first machine is less than or equal to the minimum of expected times on second machine. The objective of the study is to get optimal sequence of jobs in order to minimize the total waiting time of the jobs by taking two of the jobs as a group job through iterative algorithm. The algorithm is made clear by numerical example.

**Key words-** Waiting time of jobs, Flow shop scheduling, Processing time, Job block.

## I. INTRODUCTION

Today's global markets and instant communications mean that customers expect high-quality products and services when they need them, where they need them. Organizations, whether public or private, need to provide these products and services as effectively and efficiently as possible. The total waiting time of jobs is defined as the sum of the times of all the jobs which was consumed in waiting for their turn on both of the machines. There are some papers in the literature of scheduling theory which consider the waiting time to be important for scheduling the jobs on the machines. Job block means to give priority of one job over another. Minimization of total waiting time of jobs can be calculated in the flow shop scheduling problem where the maximum of expected times on first machine is less than or equal to the minimum of expected times on second machine.

The problem discussed here is wider & practically more applicable and has significant use of theoretical results in process industries or in the situations when the objective is to minimize the total waiting time of jobs. The concept of equivalent job for a job block is significant when the situations of giving precedence of one job over another arise, may be for the intention of improving productivity or by virtue of some scientific constraints.

## Literature Survey

The fundamental study has been done by Johnson [1] to find optimal solution using heuristic algorithm for n jobs 2 and 3 machines flow shop problem. Ignall and Schrage [2] developed branch and bound

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algorithms for the permutation flow shop problem with makespan minimization. Lockett et. al. [3] studied sequencing problems which involves sequence dependent changeover times. Maggu & Dass [4] introduced the equivalent job concept for job block in scheduling problems. Singh T.P. [5] extended the study by introducing various parameters like transportation time, break down interval etc. The work was further developed by Gupta J.N.D. [6], Rajendran C. et. al.[7], Singh T.P. et.al. [8]-[9]. Further Narain L., Gupta D. et.al. [10] made an attempt to minimize the rental cost of machines including job block through simple heuristic approach. Singh V. [11] put his efforts to study three machine flow shop scheduling problems with total rental cost. Further Gupta D. [12] studied minimization of Rental Cost in Two Stage Flow Shop Scheduling Problem, in which Setup Time was separated from Processing Time and each associated with probabilities including Job Block Criteria.

Recently Gupta D. & Goyal B. [13] studied optimal scheduling for total waiting time of jobs in specially structured two stage flow shop problem processing times associated with probabilities. The present paper is an extension of the study done by Gupta D. & Goyal B. [13] by introducing the job block concept.

## II. PROBLEM FORMULATION

Let  $p$  jobs be processed through two machines  $M$  and  $N$  in the order  $MN$ . Job  $i (i = 1, 2, 3, \dots, p)$  has processing time  $M_i$  and  $N_i$  on each machine respectively assuming their respective probabilities  $s_i$  and  $t_i$  such that  $0 \leq s_i \leq 1$ ;  $0 \leq t_i \leq 1$  &  $\sum s_i = \sum t_i = 1$ . Let an equivalent job  $\alpha$  is defined as  $(k, m)$  where  $k, m$  are any jobs among the given  $p$  jobs such that job  $k$  occurs before job  $m$  in the order of job block  $(k, m)$ .

Job	Machine M		Machine N	
	$M_i$	$s_i$	$N_i$	$t_i$
1.	$M_1$	$s_1$	$N_1$	$t_1$
2.	$M_2$	$s_2$	$N_2$	$t_2$
3.	$M_3$	$s_3$	$N_3$	$t_3$
.	.	.	.	.
.	.	.	.	.
.	.	.	.	.
p.	$M_p$	$s_p$	$N_p$	$t_p$

**Table 1 : MATHEMATICAL MODEL OF THE PROBLEM IN MATRIX FORM**

Then our problem is to find an optimal schedule  $S$  of all the jobs which minimize the total waiting time for all the jobs including job block concept.

### Assumptions

- 1)  $p$  Jobs are processed through two machines  $M$  &  $N$  in the order  $MN$  i.e. no passing is allowed.
- 2)  $\sum s_i = \sum t_i = 1$
- 3) A job is an entity i.e. even though the job represents a lot of individual part, no job may be processed by more than one machine at a time.
- 4) It is given to sequence  $k$  jobs  $j_1, j_2, \dots, j_k$  as a block or group job in the order  $(j_1, j_2, \dots, j_k)$  showing priority of job  $j_1$  over  $j_2$  etc.
- 5) Jobs may be held in inventory before going to a machine.

**Lemma 1.** Let  $p$  jobs be processed through two machines  $M, N$  in order  $MN$  with no passing allowed. Let job  $i (i = 1, 2, 3, \dots, p)$  has processing times  $M_i$  and  $N_i$  on each machine respectively assuming their respective probabilities  $s_i$  and  $t_i$  such that  $0 \leq s_i \leq 1$ ;  $0 \leq t_i \leq 1$  &  $\sum s_i = \sum t_i = 1$ . Expected processing

times are defined as  $M_i = M_i * s_i$   $N_i = N_i * t_i$  satisfying expected processing times structural relationship:

Max  $M_i \leq$  Min  $N_i$  then for the p job sequence  $S = \alpha_1, \alpha_2, \alpha_3, \dots, \dots, \alpha_p$

$$T_{\alpha_p N} = M_{\alpha_1} + N_{\alpha_1} + N_{\alpha_2} \dots + N_{\alpha_p}$$

Where  $T_{\alpha N}$  is the completion time of job  $\alpha$  on machine  $N$

**Proof.** Applying mathematical Induction hypothesis on  $p$ :

Let the statement  $S(p): T_{\alpha_p N} = M_{\alpha_1} + N_{\alpha_1} + N_{\alpha_2} \dots + N_{\alpha_p}$

$$T_{\alpha_1 M} = M_{\alpha_1}$$

$$T_{\alpha_1 N} = M_{\alpha_1} + N_{\alpha_1}$$

Hence for  $p = 1$  the statement  $S(1)$  is true.

Let for  $p = k$ , the statement  $S(k)$  be true, i.e.,

$$T_{\alpha_k N} = M_{\alpha_1} + N_{\alpha_1} + N_{\alpha_2} \dots + N_{\alpha_k}$$

Now,

$$T_{\alpha_{k+1} N} = \text{Max}(T_{\alpha_{k+1} M}, T_{\alpha_k N}) + N_{\alpha_{k+1}}$$

As  $\text{Max } M_i \leq$  Min  $N_i$

Hence

$$T_{\alpha_{k+1} N} = M_{\alpha_1} + N_{\alpha_1} + N_{\alpha_2} \dots + N_{\alpha_k} + N_{\alpha_{k+1}}$$

Hence for  $p = k + 1$  the statement  $S(k + 1)$  holds true. Since  $S(p)$  is true for  $p = 1, p = k, p = k + 1$ , and  $k$  being arbitrary. Hence  $S(p): T_{\alpha_p N} = M_{\alpha_1} + N_{\alpha_1} + N_{\alpha_2} \dots + N_{\alpha_p}$  is true.

**Lemma 2.** With the same notations as that of Lemma1, for p- job sequence  $S = \alpha_1, \alpha_2, \alpha_3, \dots, \dots, \alpha_k, \dots, \alpha_p$

$$W_{\alpha_1} = 0$$

$$W_{\alpha_k} = M_{\alpha_1} + \sum_{i=1}^{k-1} x_{\alpha_i} - M_{\alpha_k}$$

Where  $W_{\alpha_k}$  is the waiting time of job  $\alpha_k$  for the sequence  $(\alpha_1, \alpha_2, \alpha_3, \dots, \dots, \alpha_p)$  and

$$x_{\alpha_r} = N_{\alpha_r} - M_{\alpha_r}, \alpha_r \in (1, 2, 3, \dots, p)$$

Proof.  $W_{\alpha_1} = 0$

$$W_{\alpha_k} = \text{Max}(T_{\alpha_k M}, T_{\alpha_{k-1} N}) - T_{\alpha_k M}$$

$$= M_{\alpha_1} + N_{\alpha_1} + N_{\alpha_2} \dots + N_{\alpha_{k-1}} - M_{\alpha_1} - M_{\alpha_2} \dots - M_{\alpha_k}$$

$$= M_{a_1}' + \sum_{r=1}^{k-1} (x_{a_r}) - M_{a_k}'$$

**Theorem 1.** Let  $p$  jobs be processed through two machines  $M, N$  in order  $MN$  with no passing allowed. Let job  $i$  ( $i = 1, 2, 3, \dots, p$ ) has processing times  $M_i$  and  $N_i$  on each machine respectively assuming their respective probabilities  $s_i$  and  $t_i$  such that  $0 \leq s_i \leq 1$ ;  $0 \leq t_i \leq 1$  &  $\sum s_i = \sum t_i = 1$ . Expected processing times are defined as  $M_i' = M_i * s_i$ ,  $N_i' = N_i * t_i$  satisfying expected processing times structural relationship:  $\text{Max } M_i' \leq \text{Min } N_i'$ . Then for any  $p$  job sequence  $S = (a_1, a_2, a_3, \dots, a_p)$  the total waiting time  $T_w$  (say)

$$T_w = pM_{a_1}' + \sum_{r=1}^{p-1} x_{a_r} - \sum_{i=1}^p M_i'$$

$$x_{a_r} = (p - r)x_{a_r}; \quad a_r \in (1, 2, 3, \dots, p)$$

Proof. From Lemma 2 we have

$$W_{a_1} = 0$$

$$k = 2, k - 1 = 1$$

$$W_{a_2} = M_{a_1}' + \sum_{r=1}^1 x_{a_r} - M_{a_2}'$$

$$k = 3, k - 1 = 2$$

$$W_{a_3} = M_{a_1}' + \sum_{r=1}^2 x_{a_r} - M_{a_3}'$$

Continuing in this way

$$k = p, k - 1 = p - 1$$

$$W_{a_p} = M_{a_1}' + \sum_{r=1}^{p-1} x_{a_r} - M_{a_p}'$$

Hence total waiting time

$$T_w = W_{a_1} + W_{a_2} + W_{a_3} + \dots + W_{a_p}$$

$$T_w = (p - 1)M_{a_1}' + (p - 1)x_{a_1} + (p - 2)x_{a_2} + \dots + x_{a_{p-1}} - \left( \sum_{i=1}^p M_{a_i}' - M_{a_1}' \right)$$

$$= pM_{a_1}' + \sum_{r=1}^{p-1} (p - r)x_{a_r} - \sum_{i=1}^p M_{a_i}'$$

### Equivalent Job Block Theorem

**Theorem 2.** In processing a schedule  $S = (1, 2, 3, \dots, p)$  of  $p$  jobs on two machines  $M$  and  $N$  in the order  $MN$  with no passing allowed. A job  $i (i = 1, 2, 3, \dots, p)$  has processing time  $M_i$  and  $N_i$  on each machine respectively. The job block  $(k, m)$  is equivalent to the single job  $\alpha$  (called equivalent job  $\alpha$ ). Now the processing times of job  $\alpha$  on the machines  $M$  and  $N$  are denoted respectively by  $M_\alpha, N_\alpha$  are given by

$$M_\alpha = M_k + M_m - \min(M_m, N_k)$$

$$N_\alpha = N_k + N_m - \min(M_m, N_k)$$

The proof of the theorem is given by Maggu P.L. and Dass G. [4].

### III. ALGORITHM

To obtain optimal schedule we proceed as follows:

**Step 1:** Define expected processing times  $M'_i$  and  $N'_i$  on machine  $M$  &  $N$  respectively as follows:

(i)  $M'_i = M_i * s_i$

(ii)  $N'_i = N_i * t_i$

$$\text{Max } M'_i \leq \text{Min } N'_i$$

**Step 2:** Take equivalent job  $\alpha = (k, m)$  and define processing times using equivalent job block theorem and replace the pair of jobs  $(k, m)$  in this order by the single job.

Fill up the values in the following table:

Job	Machine M	Machine N	
I	$M'_i$	$N'_i$	$x_i = N'_i - M'_i$
1.	$M'_1$	$N'_1$	$x_1$
2.	$M'_2$	$N'_2$	$x_2$
3.	$M'_3$	$N'_3$	$x_3$
.	.	.	.
.	.	.	.
$\alpha$ .	$M'_\alpha$	$N'_\alpha$	$x_\alpha$
.	.	.	.
.	.	.	.
r.	$M'_r$	$N'_r$	$x_r$

Table 2

**Step 3:** Arrange the jobs in increasing order of  $x_i$ .

Let the sequence found be  $(\alpha_1, \alpha_2, \alpha_3, \dots, \alpha_r)$

**Step 4:** Find  $\min \{ M'_i \}$

Now two cases arise:

If  $M'_{\alpha_1} = \min \{ M'_i \}$  then schedule according to step 3 is the required optimal sequence

If  $M'_{\alpha_1} \neq \min \{ M'_i \}$  then go to step 5

**Step 5:** Consider the different sequence of jobs  $S_1, S_2, S_3, \dots, S_r$ . Where  $S_1$  is the sequence obtained in step 3, Sequence  $S_i (i = 2, 3, \dots, r)$  can be obtained by placing  $i^{\text{th}}$  job in the sequence  $S_1$  to the first position and rest of the sequence remaining same.

**Step 6:** Fill up the values in the following table

Job	Machine M	Machine N		$z_{ir} = (p - r)x_i$				
				$r = 1$	$r = 2$	$r = 3$	.....	$r = p - 1$
I	$M_i$	$N_i$	$x_i = N_i - M_i$	$r = 1$	$r = 2$	$r = 3$	.....	$r = p - 1$
1.	$M_1$	$N_1$	$x_1$	$z_{11}$	$z_{12}$	$z_{13}$	.....	$z_{1, p-1}$
2.	$M_2$	$N_2$	$x_2$	$z_{21}$	$z_{22}$	$z_{23}$	.....	$z_{2, p-1}$
3.	$M_3$	$N_3$	$x_3$	$z_{31}$	$z_{32}$	$z_{33}$	.....	$z_{3, p-1}$
.	.	.	.	.	.	.	.	.
.	.	.	.	.	.	.	.	.
.	.	.	.	.	.	.	.	.
p.	$M_p$	$N_p$	$x_p$	$z_{p1}$	$z_{p2}$	$z_{p3}$	.....	$z_{p, p-1}$

**Table 3**

**Step 7:** Calculate the total waiting time  $T_w$  for all the sequences  $S_1, S_2, S_3, \dots, S_r$  using the following formula:

$$T_w = pM_b + \sum_{r=1}^{p-1} z_{ar} - \sum_{i=1}^p M_i$$

$M_b$  = Expected processing time of the first job on machine M in sequence  $S_i$

$$z_{ar} = (p - r)x_{ar} ; a = a_1, a_2, a_3, \dots, a_p$$

The sequence with minimum total waiting time is the required optimal sequence.

**IV. NUMERICAL ILLUSTRATION**

Let 5 jobs 1, 2, 3, 4, 5 are processed in a string  $S$  on two machines  $M \& N$ . Let the processing time matrix be seen as given below:

Job	Machine M		Machine N	
	$M_i$	$s_i$	$N_i$	$t_i$
1.	3	0.3	6	0.2
2.	5	0.2	8	0.2
3.	6	0.1	6	0.3
4.	2	0.3	7	0.2
5.	2	0.1	12	0.1

**Table 4**

Our objective is to obtain optimal sequence of jobs minimizing the total waiting time for the jobs by taking 3, 5 as a group job (3, 5)

**Solution**

As per step 1- Define new expected processing time  $M_i$  &  $N_i$  on machine  $M$  &  $N$  respectively as shown in the following table

Job	Machine M	Machine N
I	$M_i$	$N_i$
1.	0.9	1.2
2.	1.0	1.6
3.	0.6	1.8
4.	0.6	1.4
5.	0.2	1.2

Table 5

Max  $M_i = 1.0 \leq$  Min  $N_i = 1.2$

As per step 2- Take equivalent job  $\alpha = (3, 5)$ . The processing times are defined as follows

$M'_\alpha = M'_3 + M'_5 - \min(M'_3, N'_3) = 0.6$ ;  $N'_\alpha = N'_3 + N'_5 - \min(M'_3, N'_3) = 2.8$

Job	Machine M	Machine N	
I	$M_i$	$N_i$	$\alpha_i = N_i - M_i$
1.	0.9	1.2	0.3
2.	1.0	1.6	0.6
$\alpha$ .	0.6	2.8	2.2
4.	0.6	1.4	0.8

Table 6

As per step 3- Arrange the jobs in increasing order of  $\alpha_i$  i.e. the sequence found be 1, 2, 4,  $\alpha$ .

As per step 4-  $\min\{M_i\} = 0.6 \neq M_i$

As per step 5- Consider the following different sequences of jobs

$S_1: 1, 2, 4, \alpha$  ;  $S_2: 2, 1, 4, \alpha$ ;  $S_3: 4, 1, 2, \alpha$ ;  $S_4: \alpha, 1, 2, 4$

As per step 6- Fill up the values in the following table

Job	Machine M	Machine N		$a_{ir} = (P - r)\alpha_i$			
				$r = 1$	$r = 2$	$r = 3$	$r = 4$
I	$M_i$	$N_i$	$\alpha_i = N_i - M_i$				
1.	0.9	1.2	0.3	1.2	0.9	0.6	0.3
2.	1.0	1.6	0.6	2.4	1.8	1.2	0.6
3.	0.6	1.8	1.2	4.8	3.6	2.4	1.2
4.	0.6	1.4	0.8	3.2	2.4	1.6	0.8
5.	0.2	1.2	1.0	4.0	3.0	2.0	1.0

Table 7

As per step 7- Calculate the total waiting time for the sequences  $S_1, S_2, S_3, S_4$ .

For this problem  $\sum_{i=1}^4 M_i = 3.3$

For the sequence  $S_1: 1, 2, 4, \alpha$  or  $S_1: 1, 2, 4, 3, 5$

$$\alpha_1 = 1, \alpha_2 = 2, \alpha_3 = 4, \alpha_4 = 3, \alpha_5 = 5$$

Hence total waiting time  $T_{WV} = 7.0$

For the sequence  $S_2: 2, 1, 4, \alpha$  or  $S_2: 2, 1, 4, 3, 5$

$$\alpha_1 = 2, \alpha_2 = 1, \alpha_3 = 4, \alpha_4 = 3, \alpha_5 = 5$$

Total waiting time  $T_{WV} = 7.8$

For the sequence  $S_3: 4, 1, 2, \alpha$  or  $S_3: 4, 1, 2, 3, 5$

$$\alpha_1 = 4, \alpha_2 = 1, \alpha_3 = 2, \alpha_4 = 3, \alpha_5 = 5$$

Total waiting time  $T_{WV} = 6.2$

For the sequence  $S_4: \alpha, 1, 2, 4$  or  $S_4: 3, 5, 1, 2, 4$

$$\alpha_1 = 3, \alpha_2 = 5, \alpha_3 = 1, \alpha_4 = 2, \alpha_5 = 4$$

Total waiting time  $T_{WV} = 8.7$

Hence schedule  $S_3: 4, 1, 2, \alpha$  or  $S_3: 4, 1, 2, 3, 5$  is the required optimal schedule with (3, 5) as a group job.

## V. CONCLUSION

The present study deals with the flow shop scheduling problem with the main idea to minimize the total waiting time of jobs. However it may increase the other costs like machine idle cost or penalty cost of the jobs, yet the idea of minimizing the waiting time may be an economical aspect from Factory /Industry manager's view point when he has minimum time contract with a commercial party to complete the jobs. The work can be extended by introducing various parameters like transportation time, break down interval etc.

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